# **APPENDIX J** COLLEGE OF MICRONESIA-FSM

#### **PERFORMANCE EVALUATION**

(FOR CLASSIFIED & PROFESSIONAL STAFF)

| Emp                            | loyee   |   | Position Title     |              |                   |            |                  |            |   |
|--------------------------------|---|---|--------------------|--------------|-------------------|------------|------------------|------------|---|
| Activity/Department Supervisor |   |   |                    |              |                   |            |                  |            |   |
| Reas                           | on(s) for Evaluation  |   |                    | <u> </u>     |                   |            |                  |            |   |
|                                |   |   | Promotio           | on Annu      | al Review         |            | ner              |            |   |
|                                | od Covered  | Evaluation                                | Date               |              | Ketur             | n Date     |                  |            |   |
| Fre                            | om To   |   |                    |              |                   |            |                  |            |   |
| COD                            | E PERFORMANCE LEVEL Outstanding   | Performance consiste                      | 41                 | DESCRIP      |                   | 1:-41      |                  |            |   |
| HE                             | Highly Effective  | Performance consiste expectations in some | ently <b>meets</b> | expectations |                   |            | ND <u>exceed</u> | l <u>s</u> |   |
| Е                              | Effective   | Performance consist                       |                    |              | in <b>all</b> are | as listed. |                  |            |   |
| NI                             | Needs Improvement   | Performance does no                       |                    |              |                   |            |                  |            |   |
| U                              | Unsatisfactory  | Performance does no                       | ot meet the        | above criter | <u>ia</u> .       |            |                  |            |   |
| NA                             | Not Applicable  | Factor does not app                       | ly to the job      |              |                   |            |                  |            |   |
| the spa                        | ENOTE: A rating of NEEDS IM ce provided, and an action plan for Resources Director. |   |                    |              |                   |            |                  |            |   |
| Rat                            | e the employee on:  |   |                    | Per          | forma             | nce Le     | vel              |            |   |
|                                |   |   | C                  | HE           | E                 | NI         | U                | NA         |   |
| <u>JOB</u>                     | <u>UNDERSTANDING</u>  |   |                    |              |                   |            |                  |            |   |
| 1 T.                           | oh knovilodgo Caraldanda and  |   |                    |              | 1                 |            |                  |            |   |
|                                | <b>ob knowledge.</b> Consider the extenderstands objectives, duties, and res        |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
| 2 S                            | ystem knowledge. Consider the   | e extent to which the                     |                    |              |                   |            |                  |            |   |
| er                             | nployee understands the laws, rules,  | regulations, policies,                    |                    |              |                   |            |                  |            |   |
| pr                             | ocedures. and guidelines that apply t   | o the job.                                |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
| <u> </u>                       |   |   |                    |              |                   |            |                  |            | 1 |
|                                | kill base knowledge. Consider   |   |                    |              |                   |            |                  |            |   |
|                                | nployee has the knowledge, skills, ar<br>arry out all tasks listed in the job desc  |   | )                  |              |                   |            |                  | 1          |   |
|                                | , juo dose  | 1   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |
|                                |   |   |                    |              |                   |            |                  |            |   |

|    |  | O | HIE | E | NI | $\mathbf{U}$ | NA |
|----|--|---|-----|---|----|--------------|----|
| Pl | RODUCTIVITY  |   |     |   |    |              |    |
| 4. | <b>Application.</b> Consider how proficient the employee applies policies, procedures, and guidelines.                   |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
| 5. | <b>Quality of work.</b> Consider the extent to which the work output of the employee is complete and accurate.           |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
| 6. | <b>Decision making.</b> Consider how proficient the employee is at arriving at sound decisions.                          |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
| 7. | <b>Implementation.</b> Consider how proficient the employee is at carrying out decisions.                                |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
| 8. | <b>Use of resources.</b> Consider how proficient and careful the employee is in using necessary machines, equipment, and |   |     |   |    |              |    |
|    | materials to accomplish work.  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
| 9. | <b>Punctuality.</b> Consider the extent to which the employee complies with the working hours policy.                    |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |
|    |  |   |     |   |    |              |    |

|   | U |           | L | INI | U | NA |
|---|---|-----------|---|-----|---|----|
| 10. <b>Time management.</b> Consider the extent to which the employee organizes and manages his/her time in meeting.                            |   |           |   |     |   |    |
| schedules, work projects, deadlines, priorities, and appointments   |   | <u>-I</u> |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
| 11. <b>Initiative.</b> Consider the degree to which the employee is   |   | T         |   |     |   |    |
| self-starting and assumes responsibilities when specific directions are lacking.  |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
| 10.0  |   |           |   |     |   |    |
| 12. <b>Perseverance.</b> Consider the extent to which the employee follows a task through to completion in spite of setbacks or discouragement. |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
| 13. <b>Thrift.</b> Consider the extent to which the employee minimizes waste in using supplies and materials.                                   |   |           |   |     |   |    |
|   |   | <u>'</u>  |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
| SELF MANAGEMENT - PEOPLE CENTERED   |   |           |   |     |   |    |
| 14. <b>Attitude.</b> Consider the extent to which the employee  |   | T         |   |     |   |    |
| displays enthusiasm, adaptability, and flexibility toward accomplishing tasks.  |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
| L   |   |           |   |     |   |    |
| 15. <b>Interpersonal relations.</b> Consider how well the employee demonstrates patience, consideration, courtesy, and                          |   |           |   |     |   |    |
| respect for others.   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |
|   |   |           |   |     |   |    |

|  | U | пп          | L | INI      | U        | NA       |
|--|---|-------------|---|----------|----------|----------|
| 16. <b>Individual Cooperation.</b> Consider the extent to which the employee works well with others on an individual basis.        |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
| 17 Th O  |   | T           | ı | T        | I        | T        |
| 17. <b>Team Cooperation.</b> Consider the extent to which the employee contributes to a group effort.                              |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
| COMMUNICATION  |   |             |   |          |          |          |
| 18. <b>Oral skills.</b> Consider the extent to which the employee  |   | <del></del> |   |          |          |          |
| speaks in a clear, concise, logical, and objective manner.   |   |             |   | <u> </u> | <u> </u> |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
| L  |   |             |   |          |          |          |
| 19. <b>Written skills.</b> Consider the extent to which the employee writes ideas and information in a clear, concise, logical and |   |             |   |          |          |          |
| objective manner.  |   |             |   | <u> </u> | <u>I</u> | <u> </u> |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
| 20. <b>Listening skills.</b> Consider the degree to which the  |   |             |   |          |          |          |
| employee listens and understands information communicated to him/her.  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |
|  |   |             |   |          |          |          |

### THIS PAGE IS FOR EMPLOYEES WITH SUPERVISORY RESPONSIBILITIES

|   | O | HIE | E | NI   | $\mathbf{U}$ | NA |
|---|---|-----|---|------|--------------|----|
| SUPERVISORY ABILITY   |   |     |   | _ ,_ |              |    |
| <ol> <li>Duty Comprehension. Consider the extent to which the<br/>supervisor understands his/her duties as a supervisor.</li> </ol> |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 2. <b>Planning.</b> Consider the extent to which the supervisor effectively   |   |     |   |      |              |    |
| prioritizes, timelines, and delegates tasks to their staff.   |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 3. <b>Mentoring.</b> Consider the extent to which the supervisor works  |   |     |   |      |              |    |
| with each member toward improving their job performance throughout the year.  |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 4. <b>Leadership.</b> Consider the extent to which the supervisor inspires  |   |     |   |      |              |    |
| and directs staff to achieve department and institution goals.  |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 5. <b>Communication.</b> Consider the extent to which the supervisor  |   |     |   |      |              |    |
| keeps staff informed on items that affect their jobs.   |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 6. <b>Fairness.</b> Consider the extent to which the supervisor treats staff  |   |     |   |      |              |    |
| equally and consistently over time.   |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 7. <b>Conflict Resolution.</b> Consider how proficient the supervisor   |   |     |   |      |              |    |
| is in handling conflict within their department.  |   |     |   |      |              |    |
|   |   |     |   |      |              |    |
| 8. <b>Evaluation.</b> Consider the extent to which the supervisor   |   |     |   |      |              |    |
| conducts the performance evaluation process.  |   |     |   |      |              |    |
|   |   |     |   |      |              |    |

| Indicate employee's achievements department, or the college.        | and strengths, espec    | ially noting | g outstanding contributions to the division                                      |
|---|-------------------------|--------------|--|
| Indicate areas that need improvement                                | ıt.                     |              |  |
| General Comments.   |                         |              |  |
| Evaluated by:   | Title:                  |              | Date:  |
| Record any comments concerning evaluation, submit your reasons to y |                         | uation you v | NTS wish to share. If you do not agree with this                                 |
|   |                         |              | supervisor/co-supervisor. My signature means<br>T NECESSARILY IMPLY THAT I AGREE |
| Employee's Signature:   |                         | Date:        |  |
|   | REVIEWED                | BY:          |  |
| Co-Supervisor[if applicable]:                                       |                         |              | Date:  |
| Vice President:   | Date                    | ::           |  |
|   | HUMAN RESOU<br>(for HRO |              | FICE   |
| Received By:  |                         | Date: _      |  |
| Salary Increment Increase Effective                                 | Date S                  | tep:         | Amount:\$  |
| Contract Renewal Effective Date:                                    |                         | Step:        | Amount: \$   |
| Human Resources Director:   |                         |              | Date:  |

#### COLLEGE OF MICRONESIA-FSM

#### PERFORMANCE OBJECTIVES AND DEVELOPMENT PLAN

| Employee       |    | Positi | on Title         | Activity/Department |
|----------------|----|--------|------------------|---------------------|
| Period Covered |    |        | Anniversary Date | Supervisor          |
| From           | То |        |                  |                     |

**Directions:** The employee and the supervisor should identify critical areas that need improvement, and/or areas to enhance, and together set objectives for the immediate future. At least one follow-up session is required to assess the employee's progress.

#### JOB RELATED (List at least 3.)

| OBJECTIVE<br>(WHAT AREAS NEED IMPROVEMENT) | STEPS TO ACHIEVE OBJECTIVES<br>(HOW) | WITHIN<br>(TIME FRAME) |
|--|--------------------------------------|------------------------|
|  | S-1.<br>S-2.                         |                        |
|  | S-3.<br>S-4.                         |                        |
|  | S-1.<br>S-2.                         |                        |
|  | S-3.<br>S-4.                         |                        |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |
|  | S-1<br>S-2.<br>S-3.<br>S-4.          |                        |

### WORK HABITS (List at least 2.)

| OBJECTIVE<br>(WHAT AREAS NEED IMPROVEMENT) | STEPS TO ACHIEVE OBJECTIVES<br>(HOW0 | WITHIN<br>(TIME FRAME) |
|--|--------------------------------------|------------------------|
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         | I                      |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |

## SERVICE TO STUDENTS AND STAFF (List at least 2.)

| OBJECTIVE<br>(WHAT AREAS NEED IMPROVEMENT) | STEPS TO ACHIEVE OBJECTIVES<br>(HOW) | WITHIN<br>(TIME FRAME) |
|--|--------------------------------------|------------------------|
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         |                        |

### PROFESSIONAL DEVELOPMENT (List at least 1.)

| OBJECTIVE<br>(WHAT AREAS NEED IMPROVEMENT) | STEPS TO ACHIEVE OBJECTIVES<br>(HOW) | WITHIN<br>(TIME FRAME) |
|--|--------------------------------------|------------------------|
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         | 6 months               |
|  | S-1.<br>S-2.<br>S-3.<br>S-4.         | 2 years                |

### PERSONAL DEVELOPMENT (Optional)

| OBJECTIVE<br>(WHAT AREAS NEED IMPROVEMENT) | STEPS TO ACHIEVE OBJECTIVES (HOW) | WITHIN<br>(TIME FRAME |
|--|-----------------------------------|-----------------------|
|  | -1.<br>.2<br>-3.<br>-4.           | 3 months              |
|  | -1.<br>-2.<br>-3.<br>-4.          |                       |

| Employee's signature:        | Date: |
|------------------------------|-------|
| Supervisor's signature:      | Date: |
| Dates for follow-up reviews: |       |